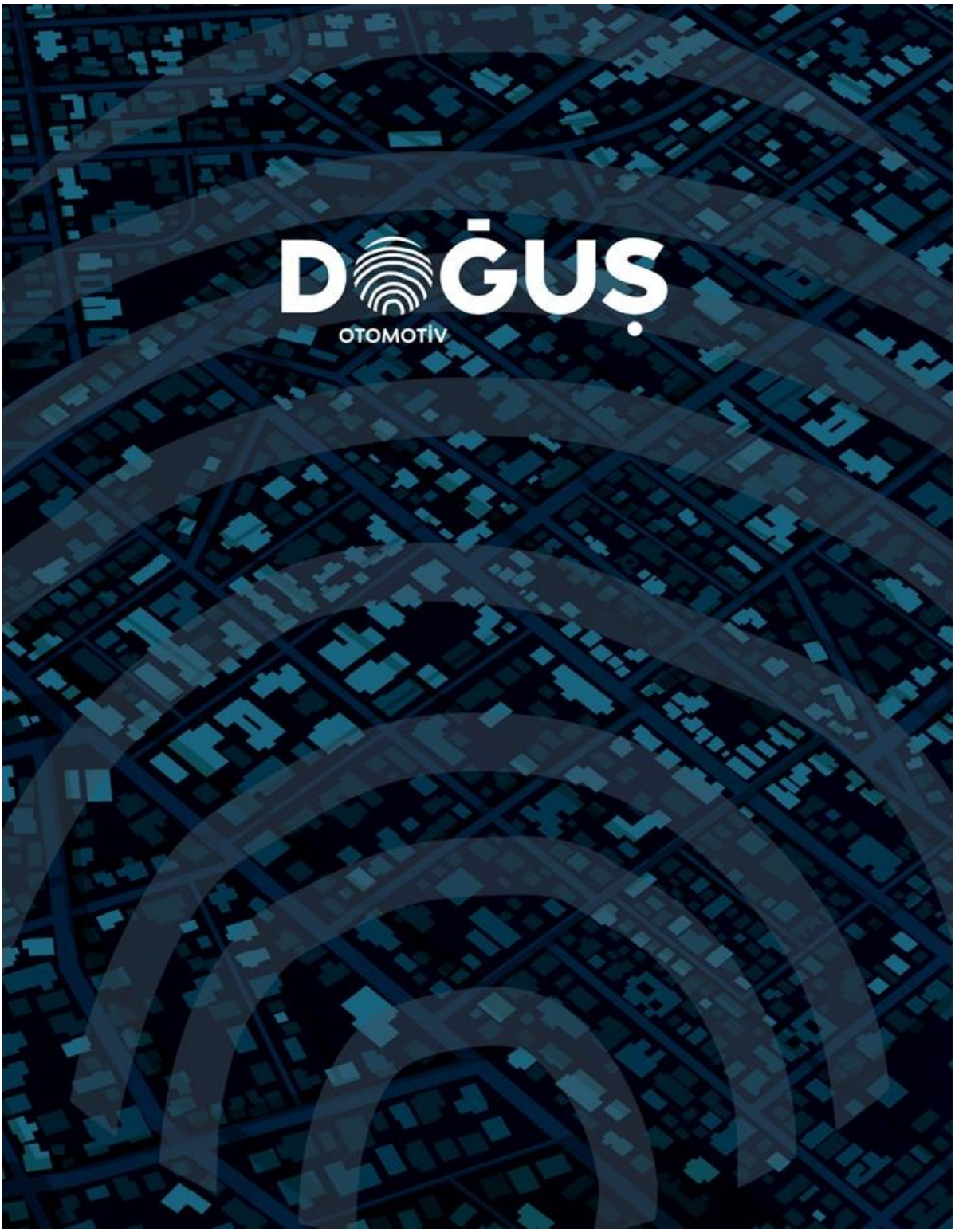
INTERIM REPORT
3Q 2026



KPMG Bağımsız Denetim ve
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CONVENIENCE TRANSLATION INTO ENGLISH OF THE REVIEW REPORT RELATED TO INTERIM REPORT ORIGINALLY ISSUED IN TURKISH

To the Board of Directors of Doğuş Otomotiv Servis ve Ticaret Anonim Şirketi

We have been appointed to review whether the consolidated financial information included in the accompanying interim report of Doğuş Otomotiv Servis ve Ticaret Anonim Şirketi (the ''Company'') and its subsidiaries (together will be referred as "the Group") dated 30 September 2026 is consistent with the reviewed condensed consolidated interim financial statements. Management is responsible for the preparation of this Interim Report. Our responsibility is to express a conclusion whether the consolidated financial information included in the Interim Report is consistent with the reviewed condensed consolidated interim financial statements and explanatory notes expressed in the auditor's review report dated 9 November 2026.

We conducted our review in accordance with Standard on Review Engagements 2410 *Review of Interim Financial Information Performed by the Independent Auditor of the Entity.* Our review consists of review procedures as to whether the condensed consolidated interim financial information included in the Interim Report is consistent with the reviewed condensed consolidated interim financial statements and explanatory notes. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Based on our review, nothing has come to our attention that causes us to believe that the consolidated financial information in the accompanying Interim Report is not consistent, in all material respects, with the reviewed condensed consolidated interim financial statements and explanatory notes.

KPMG Bağımsız Denetim ve Serbest Muhasebeci Mali Müşavirlik A.Ş.,
a Turkish corporation and a member firm of the KPMG network of independent
member firms affiliated with KPMG International Cooperative, a Swiss entity.

Other Matter

The annual report of the Group for the year ended 31 December 2025 were audited and the interim report for the nine-month period ended 30 September 2025 were reviewed by another auditor who expressed an unmodified opinion on the annual report on 27 February 2026 and unmodified conclusion on the interim report on 10 November 2025, respectively.

KPMG Bağımsız Denetim ve Serbest Muhasebeci Mali Müşavirlik A.Ş.

Gönenç Sönmez, SMMM
Independent Auditor
9 November 2026
İstanbul, Türkiye

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1 – CORPORATE OVERVIEW

a. Corporate Information

Title	Doğuş Otomotiv Servis ve Ticaret Anonim Şirketi
Address	Maslak Mahallesi, Ahi Evran Caddesi, No: 4, İç Kapı No: 3, 34485 Sarıyer / İSTANBUL
Headquarters	Şekerpınar Mahallesi, Anadolu Caddesi No: 45D, 41490 Çayırova / KOCAELİ
Phone	(262) 676 90 90
Fax	(262) 676 76 65
Trade Registry No	429183 – 376765
E-mail	investorrelations@dogusotomotiv.com.tr
Website Address	www.dogusotomotiv.com.tr/en
Central Registration System No	0309011471300010

b. Activities

Doğuş Otomotiv, the representative of 18 international brands and 19 affiliated product groups, each of which is the leader in its own sector, including passenger cars, light commercial vehicles, heavy vehicles, industrial and marine engines, and cooling systems sectors, offers its individual and corporate customers a wide product portfolio that includes the Volkswagen Passenger Cars, Audi, SEAT, CUPRA, Škoda, Bentley, Lamborghini, Porsche, Volkswagen Commercial Vehicles, and Scania brands and more than 80 models of these brands. The company also competes with the Scania brand in the industrial and marine engines market, with the Thermo King brand in the cooling systems market, and with the Meiller brand in the semi-trailer tipper products market. The sales and servicing of semi-trailer products in Türkiye are also provided under the Wielton brand. In addition, under the DOD brand, Doğuş Otomotiv offers services to its used vehicle customers. As for after-sales services and spare parts in the maritime sector, the company operates within a corporate structure under the Doğuş Marine brand. In addition, the Company provides sales and after-sales services in Türkiye for Novamarine boats and speedboats, Aerofoils e-foil products, and Riviera motor yachts. Furthermore, as of 2026, the Company has undertaken the distributorship of the Linssen Yachts brand in Türkiye and has started to provide sales and after-sales services for the brand. In 2023, Doğuş Şarj Sistemleri Pazarlama ve Ticaret A.Ş. commenced its operations in the establishment and operation of charging units, charging stations, a charging network, and the provision of charging services. In addition, Doğuş Otomotiv provides sales and after-sales services for MATE.Bike electric bicycles in Türkiye. Upholding unconditional customer satisfaction as its foremost priority, the company maintains the most extensive Authorized Dealer and Service network in the country. More than 900 customer service points throughout Türkiye offer Doğuş Otomotiv's customers extensive and uninterrupted sales, service, and spare parts services.

In addition to its import and distributorship operations, Doğuş Otomotiv continues to operate in areas such as consumer finance, fleet management, spare parts and accessories sales, logistics and customer services, used vehicle sales, express service, vehicle inspection, and insurance, in line with its strategy of having a presence in all rings of the automotive value chain. With the Value and Care Center established in 2014 as part of the customer satisfaction efforts, our company provides 24/7 roadside assistance to its customers.

Doğuş Otomotiv shares, which were offered to the public in 2004, are traded on the Borsa Istanbul (BIST) with the code "DOAS.IS". Our company published its first Corporate Sustainability Report in 2009 and signed the United Nations Global Compact in 2010. As part of its product and service responsibility, our company has been engaging in social awareness activities for the past 22 years without interruption, starting with the slogan "Traffic is Life!" in 2004, in an attempt to raise awareness about safe driving in traffic. The program aligns with Target 3.6 of the UN Sustainable Development Goals and continues to contribute to personal and social safety through awareness initiatives on traffic safety in education and training settings.

Our Company continues to be included in the BIST Dividend, BIST Dividend 25, BIST Sustainability, BIST 500 and BIST 50 indices, reflecting its strong financial performance and sustainable growth strategies.

c. Information on Capital Structure and Shareholding

The paid-in capital of our company, consisting of 220,000,000 shares with a nominal value of 1 TRY each, without different types of shares and privileges granted to certain shareholders, is 220,000,000 TRY and the registered capital ceiling is 1,000,000,000 TRY. No capital increase or issuance of any capital market instruments was made by our Company within the period.

Partner's Business Name	Capital Share	
	TRY	%
Doğuş Holding A.Ş.	133,099,708	60.50
Doğuş Sigorta Aracılık Hizmetleri A.Ş.	292	0.00
Other	86,900,000	39.50
TOTAL	**220,000,000**	**100.00**

d. Board of Directors and Executive Board

Board of Directors

Name, Surname	Duty	Starting Date	Duration
Emir Ali Bilaloğlu	Chairman of the Board of Directors, CEO	March 26, 2026	1 year
Gür Çağdaş	Vice Chairman of the Board of Directors, Corporate Governance and Sustainability Committee Member, Early Risk Detection Committee Member	March 26, 2026	1 year
Koray Arıkan	Board Member, Corporate Governance and Sustainability Committee Member, Early Risk Detection Committee Member	March 26, 2026	1 year
Özlem Denizmen Kocatepe	Board Member, Remuneration and Nomination Committee Member	March 26, 2026	1 year
Adnan Memiş	Independent Board Member, Head of Audit Committee, Head of Early Risk Detection Committee	March 26, 2026	1 year
Osman Cem Yurtbay	Independent Board Member, Head of Corporate Governance and Sustainability Committee, Audit Committee Member, Head of Remuneration and Nomination Committee	March 26, 2026	1 year

Executive Board

Name, Surname	Duty
Emir Ali Bilaloğlu	Chairman of the Board of Directors, CEO
Kerem Talih	Chief Financial Officer, Vice Chairman of the Board of Directors of Doğuş Şarj Sistemleri Pazarlama ve Ticaret A.Ş.
Koray Bebekoğlu	Chief Digital Transformation and Corporate Communications Officer
Giovanni Gino Bottaro	Chief Brand Officer – Volkswagen Passenger Cars, Chairman of the Board of Directors of Doğuş Şarj Sistemleri Pazarlama ve Ticaret A.Ş.
Anıl Gürsoy	Chief Brand Officer - SEAT, CUPRA, Porsche and DOD
Kerem Galip Güven	Chief Brand Officer - Audi, Bentley and Lamborghini
Mustafa Karabayır	Chief Spare Parts and Logistics Officer
Tolga Senyücel	Chief Brand Officer - VW Commercial Vehicles, Scania, DOD Heavy Vehicles, Thermo King, Meiller, Wielton; Managing Director of Gebze and Şekerpınar Retail Points
Mustafa Murat Uluer	Director of Doğuş Marine
Yalçın Cihan Bicioğlu	Director of Human Resources and Process Management

e. Financial Rights

The sum of the financial rights, including the salaries and similar payments provided to the members of our company's management body and people with administrative responsibility, and the health insurance and the employer's share in SSI amount to 1,621,460 thousand TRY (September 30, 2025: 2,044,640 thousand TRY).

2 – DIVIDEND DISTRIBUTION POLICY AND DIVIDEND PAYMENT

Dividend payments are made in accordance with the legislation and the "Dividend Distribution Policy" approved by the General Assembly and available on the website.

As a result of our company's activities in 2025, the company earned:
- a net profit after tax of 8,200,527,485 TRY, based on its financial statements prepared in accordance with the Tax Procedure Law, and
- a net profit after tax of 3,141,080,000 TRY, based on its consolidated financial statements prepared and independently audited in accordance with the Capital Markets Board (CMB) legislation.

The proposal regarding the distribution of the profit for the fiscal year, as summarized below, including the determination of a total cash dividend distribution of TRY 6,600,000,000, to be paid in two equal installments and authorization of the Board of Directors to determine the distribution date, was approved at the General Assembly Meeting held on March 26, 2026. (*)

Dividend Distribution Table - Summary (TRY)	According to CMB	According to Legal Records
Net Profit for the Period	**3,141,080,000**	**8,200,527,485**
Previous Years' Losses (-)	-	-
Total Dividends Paid in Cash	6,600,000,000	
General Legal Reserves	658,900,000	
Transferred to Extraordinary Reserves	**-**	**941,627,485**

(*) Dividend payments were executed by our Company in two equal installments on April 13, 2026, and August 13, 2026.

3 –SUBSIDIARIES, ASSOCIATES, JOINT VENTURES

Shares in associates and joint ventures show the total amount of owned shares together with subsidiaries.

a. Subsidiaries

	September 30, 2026	December 31, 2025
Doğuş Oto Pazarlama ve Ticaret A.Ş.	96.20	96.20
Doğuş Şarj Sistemleri Pazarlama ve Ticaret A.Ş.	100.00	100.00
Doğuş Gayrimenkul Yatırım Ortaklığı A.Ş.	94.44	94.44

b. Associates

	September 30, 2026	December 31, 2025
Doğuş Holding A.Ş. (*)	3.66 (0.03)	3.66 (0.03)
Doğuş Sigorta Aracılık Hizmetleri A.Ş.	41.99	41.99
Doğuş Bilgi İşlem ve Teknoloji Hizmetleri A.Ş.	21.76	21.76
VDF Servis ve Ticaret A.Ş.	48.79	48.79
Yüce Auto Motorlu Araçlar Ticaret A.Ş. (**)	50.00	50.00

(*) Participation rates of our subsidiary Doğuş Oto Pazarlama ve Ticaret A.Ş. are shown in parentheses.

(**) Although Doğuş Otomotiv owns 50% of the shares of Yüce Auto (distributor of Škoda brand vehicles), it does not have control over the company's activities.

c. Joint Ventures

	September 30, 2026	December 31, 2025
TÜVTÜRK Kuzey Taşıt Muayene İstasyonları Yapım ve İşletim A.Ş. (*)	33.00 (0.33)	33.00 (0.33)
TÜVTÜRK Güney Taşıt Muayene İstasyonları Yapım ve İşletim A.Ş. (*)	33.00 (0.33)	33.00 (0.33)

(*) Participation rates of our subsidiary Doğuş Oto Pazarlama ve Ticaret A.Ş. are shown in parentheses.

4 – OPERATIONAL AND FINANCIAL INDICATORS

Operational and financial indicators are presented in terms of purchasing power as of September 30, 2026, in line with the consolidated financial statements.

a. Condensed Balance Sheet

Thousand TRY, CMB	September 30, 2026	December 31, 2025	Change %
Current Assets	73,774,815	82,161,834	(10)
Non-Current Assets	79,640,395	79,909,451	0
Total Assets	153,415,210	162,071,285	(5)
Short-Term Liabilities	62,318,541	57,321,772	9
Long-Term Liabilities	11,935,800	20,077,490	(41)
Total Equity	79,160,869	84,672,023	(7)
Total Equity and Liabilities	153,415,210	162,071,285	(5)

b. Changes in Financial Situation

Thousand TRY, CMB	September 30, 2026	December 31, 2025	Change %
Cash and Cash Equivalents	2,952,736	6,906,756	(57)
Financial Debts	33,838,153	38,215,520	(11)
Net Debt Position (*)	30,885,417	31,308,764	(1)

(*) Net Debt Position: Financial Debts – Cash and Cash Equivalents

c. Automotive Market and Sales Quantities

The wholesale vehicle market (passenger cars, light commercial vehicles, and heavy commercial vehicles) and our company's wholesale vehicle unit sales as of the reporting period are as follows:

Wholesale Units	September 30, 2026	September 30, 2025	Change %
Total Market Sales Units	817,473	942,798	(13)
DOAŞ Sales Units (*)	94,980	107,634	(12)

(*) Excluding Škoda

d. Condensed Income Statement

Thousand TRY, CMB	September 30, 2026	September 30, 2025	Change %
Revenue	168,708,906	221,659,384	(24)
Gross Profit	19,525,826	29,483,498	(34)
Gross Profit Margin	11.57%	13.30%	(13)
Operating Profit	4,573,675	13,941,512	(67)
Operating Profit Margin	2.71%	6.29%	(57)
Net Profit	2,013,760	6,551,669	(69)
Net Profit Margin	1.19%	2.96%	(60)

e. Investments

Tangible and intangible asset investments amounted to 2,615,150 thousand TRY in the current period. (September 30, 2025: 3,720,147 thousand TRY).

5 – DONATIONS

Donations made in accordance with the legislation and the "Donation and Charity Policy" available on the website and approved by the General Assembly, amounted to 458,618 thousand TRY in the current period (September 30, 2025: 4,082,415 thousand TRY).

Donations and Charities are presented in terms of purchasing power as of September 30, 2026, in line with the consolidated financial statements.

6 – NUMBER OF EMPLOYEES

The average number of employees throughout the period was 2,183. (December 31, 2025: 2,160)

7 – RISK MANAGEMENT

Our company's risk management approach signifies minimizing threats to the organization, personnel, and assets using rational and clearly documented methods, and increasing the effectiveness of the oversight duty. Early recognition of the causes that may endanger the existence, development, and continuation of the company, implementation of the necessary measures, evaluation of the opportunity areas, and effective management of risk are coordinated by the Early Risk Detection Committee. Risks that may arise in this context are monitored as "Financial Risks (summarized in note 25 of the financial statements) and Operational Risks, Strategic Risks, Compliance Risks, Reputation Risks and External Environment Risks".

8 – GENERAL ASSEMBLY INFORMATION

Our Company's Ordinary General Assembly for the 2025 fiscal year was held on March 26, 2026, and the following summary decisions were taken. All of the decisions are available on the website.

- ✓ The annual report of the Board of Directors and financial statements were accepted.
- ✓ Members of the Board of Directors have been acquitted of any liabilities.
- ✓ It has been decided to distribute a cash dividend of TRY 6,600,000,000 in two equal installments, and the Board of Directors has been authorized to determine the distribution dates.
- ✓ It has been decided to set the number of members of the Board of Directors at six (6) and to appoint the following members to serve a one-year term: Mr. Emir Ali Bilaloğlu, Mr. Gür Çağdaş, Mr. Koray Arıkan, and Ms. Özlem Denizmen Kocatepe as Board members, and Mr. Adnan Memiş and Mr. Osman Cem Yurtbay as independent Board members, who meet all the independence criteria and whose candidacy has not received any negative opinion from the Capital Markets Board (CMB).
- ✓ KPMG Bağımsız Denetim ve Serbest Muhasebeci Mali Müşavirlik A.Ş. has been appointed to conduct the independent audit and assurance engagement for sustainability reports for the 2026 fiscal period.

9 – AMENDMENTS TO THE ARTICLES OF ASSOCIATION MADE DURING THE YEAR

No changes were made to our Company's articles of association during the period.

10 – CORPORATE GOVERNANCE AND SUSTAINABILITY PRINCIPLES COMPLIANCE STATEMENT

Corporate Governance Principles

The Company's Statement of Compliance with the Corporate Governance Principles is included in its Annual Report. The Corporate Governance Compliance Report (URF), Corporate Governance Information Form (KYBF), and the Statement of Compliance with the Sustainability Principles are publicly disclosed through the Public Disclosure Platform. In addition, disclosures required under the Corporate Governance Reporting Framework are presented in the Annual Report, while the related reports and supporting documents are available on the Company's corporate website.

Within the scope of its public disclosure practices, the Company publishes on its corporate website information and documents that may influence investors' decisions, including, but not limited to, its shareholding and management structure, Board of Directors, Articles of Association, material disclosures, financial reports, annual reports, General Assembly documentation, corporate policies, Sustainability Reports, and Sustainability Reports prepared in compliance with the Turkish Sustainability Reporting Standards (TSRS). On August 19, 2026, the Company also published its comprehensive Integrated Sustainability Report for the 2025 reporting period, prepared in accordance with the European Sustainability Reporting Standards (ESRS) and the Global Reporting Initiative (GRI) Standards, together with its second TSRS-compliant Sustainability Report.

In line with its commitment to the continuous enhancement of corporate governance practices, Doğuş Otomotiv has improved its Corporate Governance Rating. As a result of an assessment conducted by Kobirate Uluslararası Kredi Derecelendirme ve Kurumsal Yönetim Hizmetleri A.Ş. based on 456 evaluation criteria, the Company's Corporate Governance Rating increased from 7.75 out of 10 in 2010 to 9.81 out of 10 in 2025.

Sustainability Principles

Doğuş Otomotiv considers sustainability as a management discipline linked to corporate governance, strategy, risk management, and performance management processes. The Company's sustainability approach is founded on the integrated assessment of the environmental, social, and economic impacts arising throughout its business model and value chain, together with the related risks and opportunities and their potential for long-term value creation. This approach is supported by oversight of the Board of Directors, and governance and information flow between the Corporate Governance and Sustainability Committee, and the Sustainability Council.

Under the Sustainability Principles Compliance Framework published by the Capital Markets Board of Türkiye (CMB) in 2020, the implementation of the Sustainability Principles is voluntary, while companies are required to publicly disclose their level of compliance based on the "Comply or Explain" principle. Doğuş Otomotiv first published its Statement of Compliance with the Sustainability Principles in its 2020 Annual Report and has updated the statement regularly in subsequent reporting periods. Continuing the integrated sustainability reporting approach adopted in 2021, the Company presented its fifth Integrated Sustainability Report, covering its 2025 sustainability performance, to its stakeholders as the seventeenth sustainability report published since its establishment.

The 2025 Integrated Sustainability Report continued the comprehensive reporting approach based on the ESRS and GRI Standards. In 2025, the reporting scope was expanded for the first time to cover Doğuş Otomotiv's subsidiaries, relevant associates, and significant impacts arising throughout its value chain. The Company's business model and value chain impacts were assessed alongside the associated risks and opportunities, the level of operational control, data availability, and potential financial impacts. Volkswagen AG's and other OEMs' information requirements regarding their value chains further increase the strategic importance of Doğuş Otomotiv's ESRS-based reporting approach.

Doğuş Otomotiv has been a signatory to the United Nations Global Compact since 2010 and to the Women's Empowerment Principles (WEPs) since 2022. Through its sustainability reporting, the Company explains the connection between its operations, strategic priorities, performance metrics, and the United Nations Sustainable Development Goals (SDGs). Stakeholder engagement activities use the methodology of the AA1000 Stakeholder Engagement Standard to ensure that the expectations and concerns of key stakeholders are reflected in decision-making processes. The insights obtained through these engagements support the identification of priority sustainability topics, related risks and opportunities, and the corresponding management actions.

Selected performance indicators disclosed in Doğuş Otomotiv's 2025 Integrated Sustainability Report, together with the disclosures included in the TSRS-compliant Sustainability Report, have been subject to independent limited assurance by PwC Türkiye, in accordance with the applicable assurance scope. Data subject to external assurance is identified by an asterisk (*) throughout the Integrated Sustainability Report. To enhance the comparability of investor-focused industry disclosures, the Company has reported SASB Industry Standards metrics consistently since 2021 while continuously monitoring developments in international sustainability reporting standards.

In its supplier selection and evaluation processes, Doğuş Otomotiv considers quality, financial reliability, ethical compliance, sustainability performance, legal requirements, occupational health and safety, human rights, data security, and service continuity together. The scope of critical suppliers expanded in 2025, increasing the number of critical suppliers from 100 to 122. Based on evaluation results, development and improvement actions are planned. In 2026, the Company aims to strengthen the scope of its audits, improve data quality, and enhance digital tracking mechanisms.

Doğuş Otomotiv regularly discloses its Scope 1 and Scope 2 greenhouse gas emissions, emissions reduction performance, and progress toward its climate targets to the public through its Integrated Sustainability Report. In the 2025 report, prepared using a consolidated approach for the first time, the scope of environmental data collection was expanded to include subsidiaries and relevant associates, and Doğuş Otomotiv's Scope 3 inventory was significantly enhanced. In 2025, the Company obtained a Zero Waste Certificate and disclosed in its report the results of its water footprint assessment conducted in accordance with ISO 14046.

In 2025, under the DO-TRace Scope 3 Assessment Program led by Doğuş Holding, all 15 Scope 3 categories defined by the GHG Protocol were assessed. Doğuş Otomotiv's Scope 3 emissions were calculated at 9,506,291 metric tons of CO_2e. Scope 3 emissions accounted for 99.84% of the Company's total Scope 1, Scope 2, and Scope 3 emissions. The use phase of sold vehicles was the largest source of emissions, accounting for 68.30%, followed by the Authorized Dealer and Service Network at 16.41% and purchased products and services at 14.20%. These findings demonstrate that emissions reduction efforts cannot be limited to direct operations; rather, they require data and collaboration across the entire value chain, encompassing vehicle use, the dealer and service network, procurement, and logistics.

The Authorized Dealer and Service Network is an important area for managing the environmental and social impacts of Doğuş Otomotiv's value chain. Under Volkswagen AG's goTOzero RETAIL approach, carbon footprint calculations, environmental maturity assessments, ISO 14001-focused environmental management, energy monitoring, and renewable energy investments continue. In 2025, the entire network participated in the CO_2 footprint calculation process. Sustainability audits focused on goTOzero and ISO 14001 achieved a success rate of 68%, while information security audits achieved a success rate of 97%. The Authorized Dealer and Service Network's solar power plant (SPP) inventory expanded to 44 locations, while electric vehicle servicing capabilities and high-voltage safety remained among the key priorities in the network's transformation.

Doğuş Otomotiv has identified its human rights priorities through assessments conducted in line with the United Nations Guiding Principles on Business and Human Rights. Supported by the Company's Human Rights Policy, this approach encompasses the monitoring of potential human rights impacts and risks relating to employees, suppliers, the Authorized Dealer and Service network, and other value chain stakeholders. Following the transition to consolidated sustainability reporting, efforts have continued to further embed this human rights approach across subsidiaries, relevant associates, and the broader value chain.

When determining its priority sustainability topics, Doğuş Otomotiv considers stakeholder feedback, industry developments, regulatory expectations, international reporting standards, peer practices, and the impacts arising throughout its business model and value chain. The double materiality assessment conducted in previous reporting periods was further enhanced during the 2025 reporting cycle through the adoption of a consolidated sustainability reporting scope and an Impact-Risk-Opportunity (IRO) approach. Accordingly, environmental, social, and economic impacts, together with the related risks and opportunities, the potential for financial impact, the level of operational control, and long-term value creation capacity were assessed in an integrated manner. The resulting strategic priorities, performance indicators, and targets have been disclosed in the 2025 Integrated Sustainability Report.

Electric and low-carbon mobility is recognized as a strategic opportunity within Doğuş Otomotiv's sustainability approach. The Company manages its electric and hybrid vehicle portfolio through an integrated perspective encompassing charging infrastructure, after-sales services, high-voltage battery and service capabilities, used vehicle value management, and digital customer experience. In 2025, D-Charge expanded to 621 charging sockets, comprising 254 AC and 367 DC sockets across 45 provinces, becoming one of the important components of the mobility ecosystem supporting electric vehicle use.

For Doğuş Otomotiv, the most significant sustainability development in the first nine months of 2026 was the publication of the 2025 Integrated Sustainability Report and the TSRS-Compliant Sustainability Report on August 19, 2026. These reports publicly disclosed the results of the first consolidated sustainability reporting scope, the expanded Scope 3 inventory, and the Impact–Risk–Opportunity approach. Going forward, priorities include improving the scope and quality of consolidated data, incorporating Scope 3 findings into the emissions reduction approach, and linking sustainability-related risks and opportunities to corporate strategy, risk management, and financial impact assessments.

11 – EXPECTATIONS FOR 2026

We predict that the total domestic automotive market sales will be approximately 1.15 million units in 2026. Accordingly, we expect our Company to sell approximately 130 thousand units during the fiscal year (excluding Škoda). We also aim to continue our profitability and market share oriented approach for long-term success. While we try to strengthen operational efficiency and continue to monitor the prudent expense management structure in the light of all re-evaluated project and marketing plans, we plan to give more importance to digitalization, mobility, electrification and sustainability projects for our investment plans and expect our spending amount to reach approximately 4 billion TRY. In the light of the effects of geopolitical risks and macroeconomic dynamics, we plan to reevaluate our predictions according to the exchange rate levels and the course of the economic conditions.

12 – DOĞUŞ OTOMOTİV'S DIGITAL TRANSFORMATION STRATEGY

Doğuş Otomotiv's digital transformation journey began in 2017 with the establishment of the Digital Transformation Department, guided by the motto *"Redefining the value chain and shaping the future by aligning with contemporary trends and customer expectations within the framework of operational excellence."*

In line with Doğuş Otomotiv's 2030 customer experience and mobility-oriented strategies, the Company's digital transformation strategy aims to provide innovative, sustainable, and secure software and infrastructure for all digital initiatives, enhance the efficiency of all systems, and strengthen employee competencies and effectiveness through digital tools and practices.

The execution of this strategy is underpinned by an agile portfolio management model through which projects are managed end-to-end. In 2019, Doğuş Otomotiv implemented this model, ensuring that all digital and information technology (IT) projects across the organization are managed within a unified platform with clearly defined roles and responsibilities.

In 2023, the completion of 100 digital projects generated TRY 204 million in realized value, followed by 119 completed projects delivering TRY 170 million in realized value in 2024. By year-end 2025, the completion of 133 projects generated TRY 257 million in realized value. As of the end of the third quarter of 2026, 102 projects have been completed, while development activities continue across a further 72 projects. The performance of digital transformation projects is monitored not only through project deliverables, but also through operational gains, productivity improvements, process improvement impact, and enhancements to the user experience. The portfolio management model enables projects across diverse technology domains to be managed through a holistic approach.

At Doğuş Otomotiv, strategic technology domains such as Artificial Intelligence (AI) and Generative AI (GenAI), Machine Learning, Robotic Process Automation (RPA), Internet of Things (IoT), Image Processing, Enterprise Resource Planning (ERP), Web, and Mobile Applications stand at the center of digital transformation projects. These technologies support process digitalization across all functions, including Sales, After-Sales Services, Marketing, the Value and Care Center (DİM), Spare Parts and Logistics, Human Resources, Finance, and Administrative Affairs. Digital transformation initiatives extend beyond internal functions to create value across the dealer, authorized dealer, and service ecosystem. In this context, priority is given to digital solutions that enhance the end-to-end customer experience, accelerate operational workflows, and increase stakeholder satisfaction.

Recognizing that digital transformation is driven not only by technology but also by people, the Company places strategic priority on the development of employee competencies. Launched in 2020 through the collaboration of Human Resources, Digital Transformation, and Corporate Communications, the Digital Competency Development Program marked a milestone in strengthening digital literacy across the Company. Within this scope, the GO-DGTL Academy was established to foster digital awareness through training programs on data science, RPA, customer experience, AI, GenAI, IoT, and business intelligence. The program has been maintained continuously since 2021, evolving through employee feedback, with participation rates regularly reported.

A reliable and well-governed data infrastructure is essential to transforming enhanced organizational capabilities into sustainable value. Doğuş Otomotiv's data management approach was institutionalized in 2021 through the Data Strategy and Data Roadmap initiatives, developed with the active participation of more than 90 employees across 16 projects. The initiative focused on ensuring accurate, secure, and effective use of data, improving data quality, and maximizing the value derived from analytics capabilities.

With the completion of the data roadmap in 2025, strategic focus has shifted toward the sustainable enhancement of data quality, regular quality measurement and reporting, the full integration of data governance practices into business processes, and the broad-scale realization of data-driven value creation. Within the established data governance framework, responsibilities for data domain leaders, data owners, data stewards, and data privacy accountabilities have been clearly defined. In parallel, training and continuous improvement initiatives have been maintained to enhance data literacy and organizational competence across business units.

A strengthened data infrastructure has also established the foundation required to scale artificial intelligence and generative AI initiatives across the organization. Leveraging a strengthened data infrastructure, the organization is pursuing productivity gains across machine learning, artificial intelligence, and generative AI initiatives. In 2025, AI-focused efforts were elevated from an experimental stage to a more institutionalized, scalable, and value-generating structure.

The AI Center of Excellence (AI CoE) was established in 2025 with the aim of developing relevant competencies, defining corporate standards, and ensuring the secure, sustainable deployment of AI solutions. As the next step following the infrastructure established through AI CoE initiatives, a two-year project roadmap covering artificial intelligence and generative AI was developed under the AI Impact project. As of the end of September 2026, 14 projects had been implemented, while 11 projects remained under development. In addition, the AI Champion Program was launched with the participation of 60 employees from different business units to promote an AI culture and expand AI capabilities across the Company. The program aims to enhance employees' AI capabilities and integrate new AI use cases into business processes.

The sustainability of data and AI initiatives depends on a robust information security infrastructure. Doğuş Otomotiv continues to strengthen its commitment to information and information security, pursuing initiatives aimed at protecting, improving, and enhancing the processes brought about by digitalization. In this context, the Company's information security strategies have been aligned with international standards to address the risks of the digital world.

As of 2022, Doğuş Otomotiv began managing information security systematically by obtaining the DIN EN ISO 27001 Information Security Management System Certificate. This certification was renewed in March 2025, reflecting the upgrade to the ISO 27001:2022 version. Furthermore, in December 2024, Doğuş Otomotiv added the TISAX (Trusted Information Security Assessment Exchange) certification, established by the German Association of the Automotive Industry (VDA), which sets Information Security Management standards for the automotive industry, to its information security portfolio.

Doğuş Otomotiv's continued commitment to information security is assured globally through ISO 27001 and specifically within the automotive market through TISAX certification. Together, these certifications have served as an important reference for strengthening Doğuş Otomotiv's information security processes, keeping customer information confidential, protecting internal corporate information, and ensuring the security of employee information, supported by risk management, data protection policies, and audit processes.

In the fourth quarter of 2026, Doğuş Otomotiv aims to continue its digital transformation journey, focusing on data-driven decision-making, scalable AI applications, employee capability development, and secure digital infrastructure. The Company will continue to position digital transformation as a strategic priority that shapes not only its competitive strength today but also its sustainable value creation in the future.

13 – OUR INTEGRATED MANAGEMENT SYSTEM APPROACH

Doğuş Otomotiv

Doğuş Otomotiv addresses risks that may affect its operations through an integrated management approach, with particular emphasis on climate change, quality, occupational health and safety, energy efficiency, information security, and customer experience. The Company considers a sustainable and resilient business model a strategic priority.

Since the transition to the Integrated Management System was completed in the second quarter of 2022, the Company has continued to effectively operate its ISO 9001 Quality Management, ISO 14001 Environmental Management, ISO 45001 Occupational Health and Safety Management, ISO 50001 Energy Management, and ISO 27001 Information Security Management Systems within a unified framework.

As part of efforts to strengthen the organization-wide implementation of the Integrated Management System, the ISO 27001 Information Security Management System certification process was also successfully completed in 2026 at the Şekerpınar Scania facility, in addition to the existing ISO 9001, ISO 14001, ISO 45001, and ISO 50001 certifications.

In 2026, the scope of the Integrated Management System was further expanded to cover customer experience. The Value and Care Center (DİM), which operates under Digital Transformation and Corporate Communications, obtained ISO 18295-1:2017 certification for Customer Contact Centers. As part of the certification process, customer communication services, call center operations, customer information and support services, customer request and complaint management, appointment scheduling, customer satisfaction measurement, digital communication channel management, and related management support processes were structured in accordance with international standard requirements.

With this development, the Integrated Management System has evolved into a more comprehensive management framework encompassing customer communication and service quality alongside quality, environmental management, occupational health and safety, energy, and information security. The system within the scope of ISO 18295 is planned to undergo regular audits in accordance with the standard's requirements to ensure the continuity of certification.

Authorized Dealer and Service Network

Integrated Management System practices across the Authorized Dealer and Service Network continue to be implemented systematically and measured consistently. Following the Volkswagen AG ISO 9001 Quality Management Audits conducted in the third quarter of 2026, the dealer network achieved a success rate of 95%.

In sustainability, the gotoZero audits conducted under ISO 14001 achieved a success rate of 68% as of the third quarter of 2026. Sustainability performance was also demonstrated through a total of 68 certifications: 3 Platinum, 12 Gold, 21 Silver, and 32 Bronze.

In information security, audits conducted across the Authorized Dealer and Service Network achieved a success rate of 98% as of the third quarter of 2026. The Volkswagen AG VISAR audits, introduced in 2026, achieved a success rate of 98.7% as of the third quarter of 2026. With 1 Gold, 25 Silver, and 49 Bronze certificates awarded, dealers' digital infrastructure and levels of preparedness for cyber risks were certified in accordance with international manufacturer standards.

These results demonstrate that the Integrated Management System is not merely a certification framework, but a strategic governance model that supports the holistic development of the authorized dealer network across the dimensions of quality, sustainability, and information security.